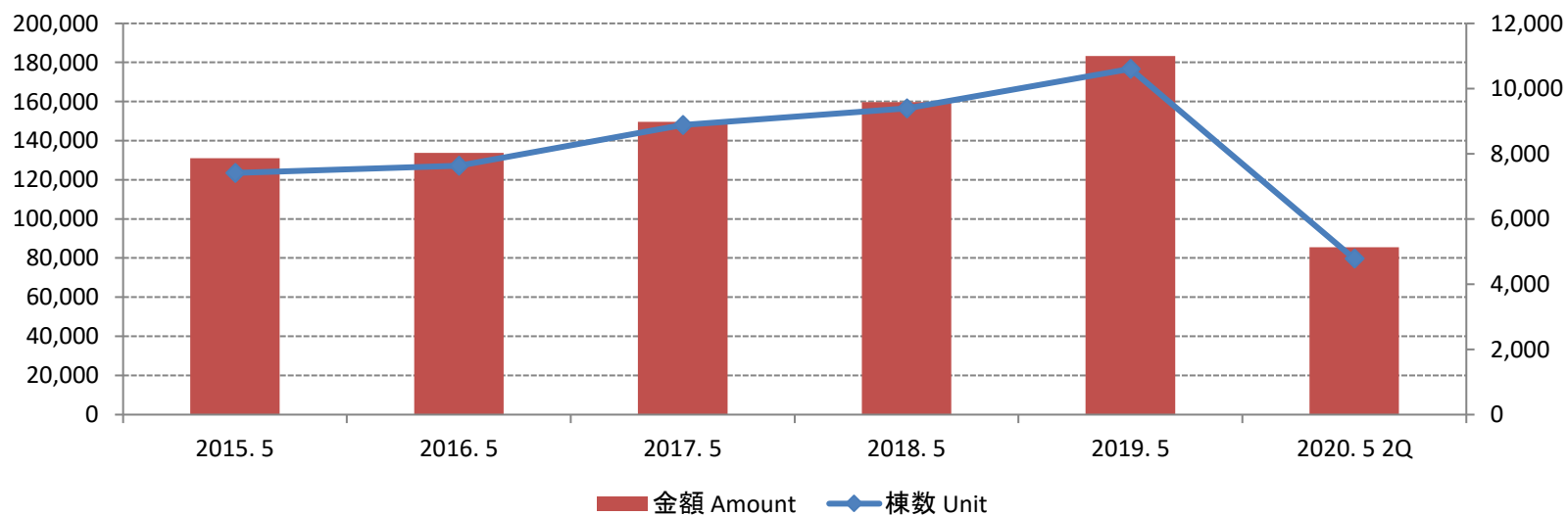


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受注棟数・金額 The state of orders and amounts

注文住宅 実績推移
Changes in orders of custom-build homes

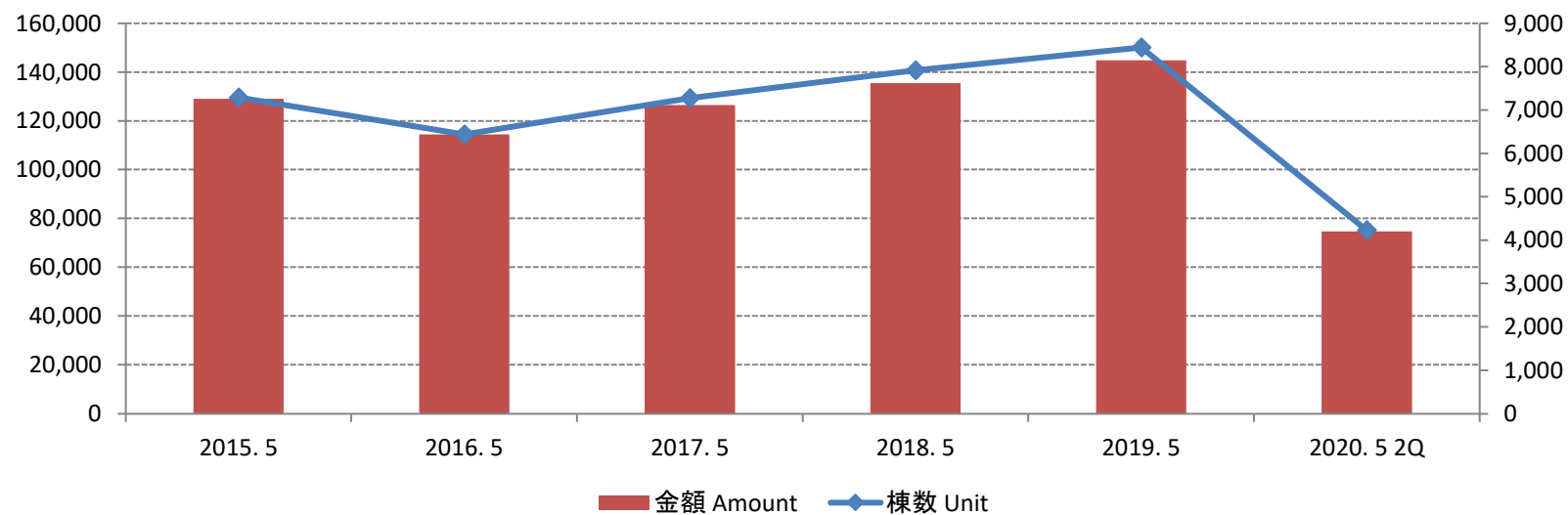


〈受注棟数・金額 Changes in orders〉

棟数 Unit	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
住宅事業 Housing segment	7,412	7,626	8,877	9,386	10,604	4,782
注文住宅 Custom-build homes	7,409	7,626	8,877	9,386	10,604	4,782
賃貸住宅 Apartments	3	—	—	—	—	—
戸建分譲住宅 Detached Homes	163	358	372	440	526	342
計 Total	7,575	7,984	9,249	9,826	11,130	5,124

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
注文住宅 Custom-build homes	131,042	133,718	149,659	159,711	183,320	85,558
賃貸住宅 Apartments	80	—	—	—	—	—
戸建分譲住宅 Detached homes	2,710	5,514	5,668	6,860	8,267	5,493

注文住宅 実績推移
Changes in sales of custom-build homes



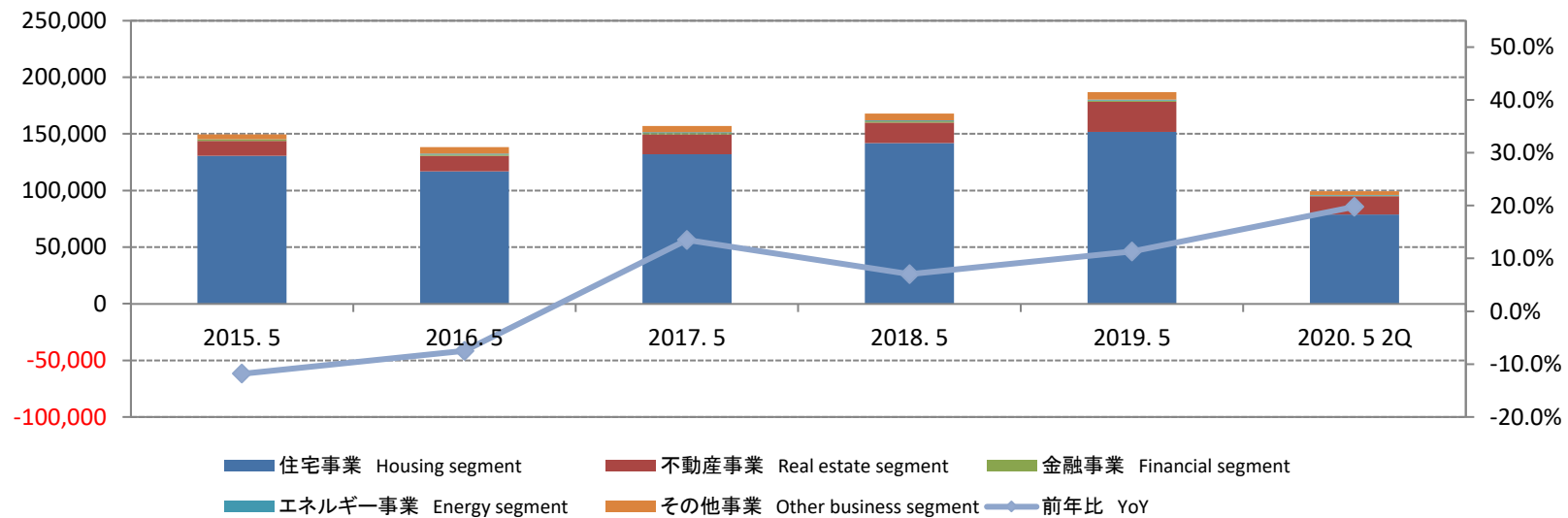
〈販売棟数・金額 Changes in sales〉

棟数 Unit	2015. 5	2016. 5	2017. 5	2018. 5	2019.5	2020. 5 2Q
注文住宅 Custom-build homes	7,286	6,433	7,275	7,913	8,444	4,226
既存ライン Standard line	—	6,388	6,852	7,144	7,667	3,556
ハイライン Hight-end line	—	—	—	2	—	—
ベーシックライン Low-end line	—	45	423	767	777	670
賃貸住宅 Apartments	8	1	—	—	—	—
戸建分譲住宅 Detached homes	131	347	346	397	472	302
計 Total	7,425	6,781	7,621	8,310	8,916	4,528

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
注文住宅 Custom-build homes	129,050	114,484	126,423	135,410	144,872	74,710
賃貸住宅 Apartments	199	34	—	—	—	—
戸建分譲住宅 Detached homes	4,721	10,319	10,914	12,596	13,866	8,975

連結売上高 Net sales (Consolidated)

連結売上高 セグメント別推移
Changes in sales by segment



〈売上高 Net sales (Consolidated)〉

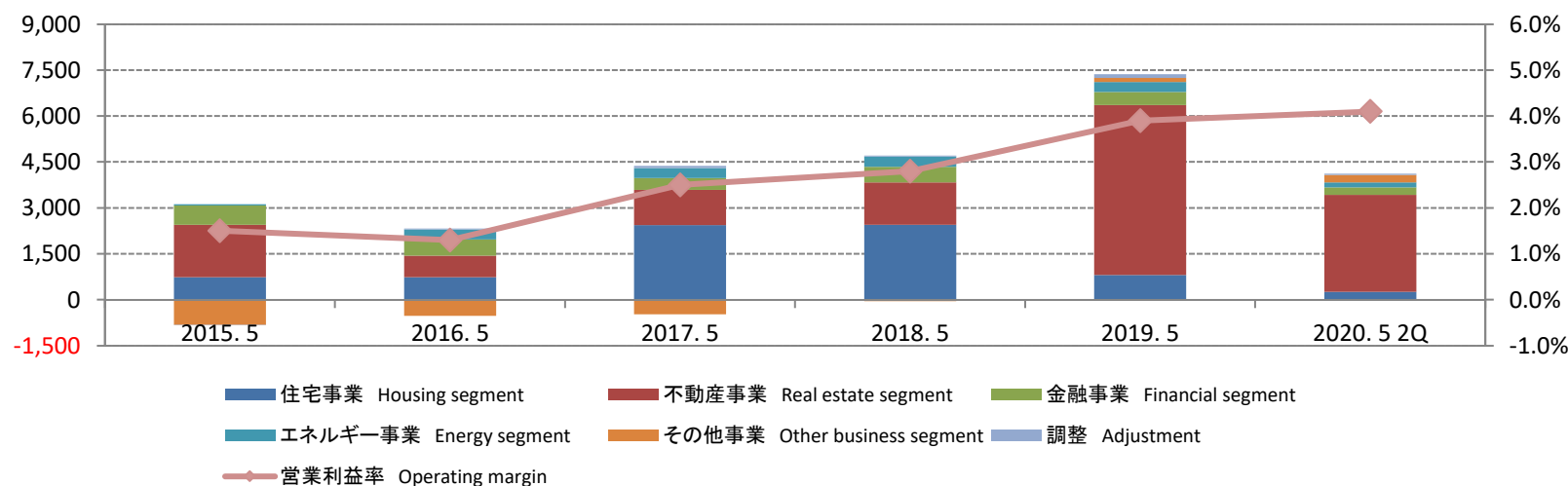
金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
売上高 Net sales	149,570	138,379	157,001	167,915	186,874	99,262
前年比 YoY	-11.8%	-7.5%	13.5%	7.0%	11.3%	19.8%

〈セグメント別業績 Sales by segment (Consolidated)〉

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
住宅事業 Housing segment	130,715	116,810	131,900	141,847	151,647	78,699
非住宅事業 Non-Housing segment	18,855	21,568	25,100	26,068	35,227	20,563
不動産事業 Real estate segment	12,934	13,762	17,666	18,019	26,640	16,233
金融事業 Financial segment	1,230	1,143	1,060	1,163	1,165	665
エネルギー事業 Energy segment	335	850	901	880	882	444
その他事業 Other business segment	4,354	5,811	5,472	6,004	6,538	3,219
計 Total	149,570	138,379	157,001	167,915	186,874	99,262

連結営業利益 Operating income (Consolidated)

連結営業利益 セグメント別推移
Changes in operating income by segment



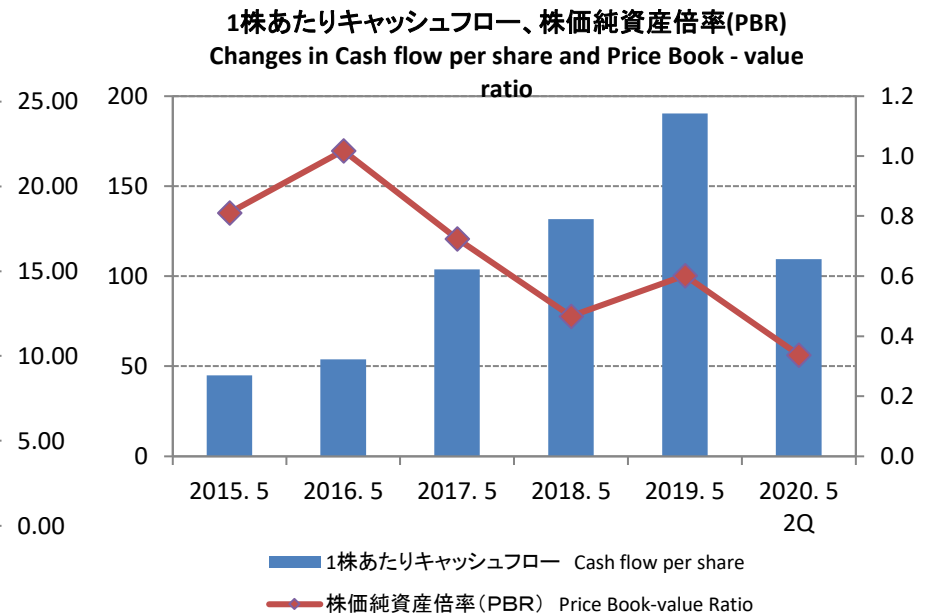
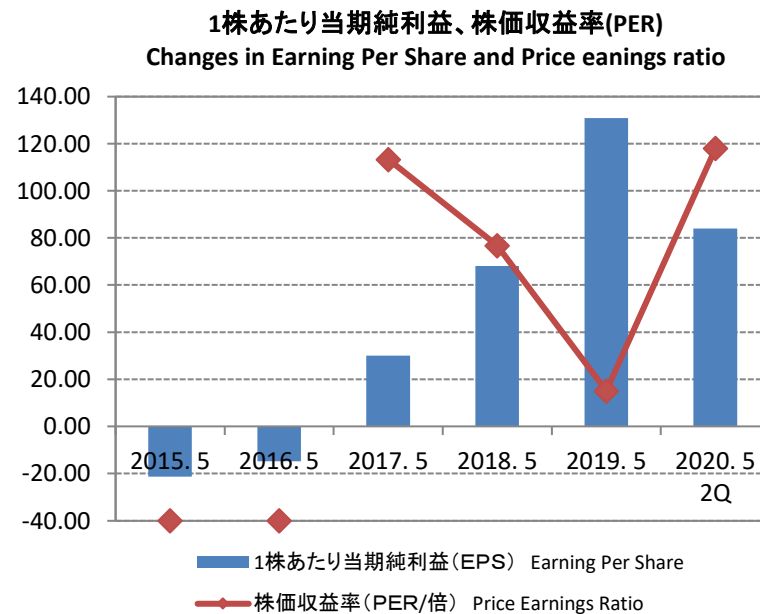
〈営業利益 Changes in operating income (Consolidated)〉

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
営業利益 Operating income	2,284	1,803	3,901	4,653	7,366	4,113
営業利益率 Operating margin	1.5%	1.3%	2.5%	2.8%	3.9%	4.1%

〈セグメント別業績 Changes in operating income by segment (Consolidated)〉

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
住宅事業 Housing segment	735	736	2,437	2,444	801	258
非住宅事業 Non-Housing segment	1,562	1,032	1,387	2,176	6,450	3,820
不動産事業 Real estate segment	1,711	699	1,146	1,383	5,553	3,163
金融事業 Financial segment	632	532	387	516	432	242
エネルギー事業 Energy segment	41	326	328	330	327	168
その他事業 Other business segment	-822	-525	-475	-53	135	246
調整 Adjustment	-16	34	76	31	115	34
計 Total	2,284	1,803	3,901	4,653	7,366	4,113

1株あたり情報 Per share date



	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
1株あたり当期純利益 (EPS) Earning Per Share	-21.34	-14.84	30.00	68.12	130.89	83.94
株価収益率 (PER/倍) Price Earnings Ratio	-	-	21.30	16.22	7.66	21.96
1株あたりキャッシュフロー Cash flow per share	45	54	104	132	190	109
株価純資産倍率 (PBR) Price Book-value Ratio	0.8	1.0	0.7	0.5	0.6	0.3
年度末株価 (円) Stock price at the end of the fiscal year	577	435	639	1,105	1,002	1,843

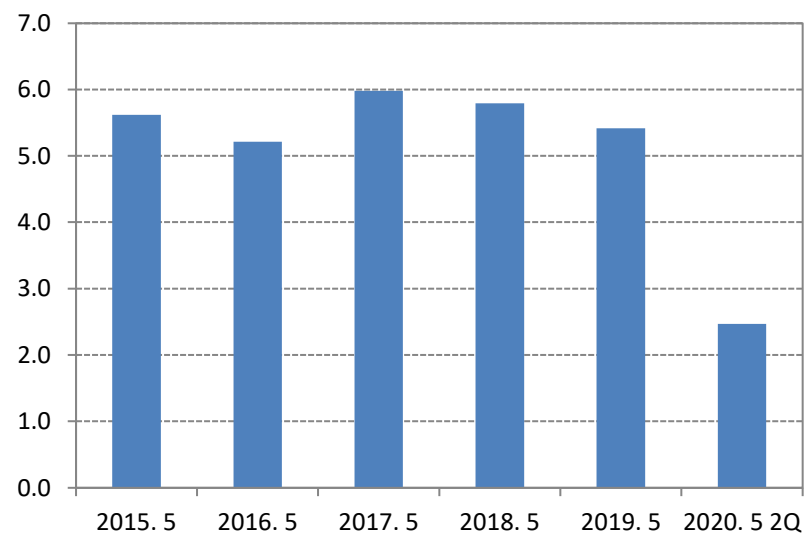
※株価収益率 = 株価(各年度末) / 1株あたり親会社株主に帰属する当期純利益

※キャッシュ・フロー = 親会社株主に帰属する当期純利益 + 減価償却費

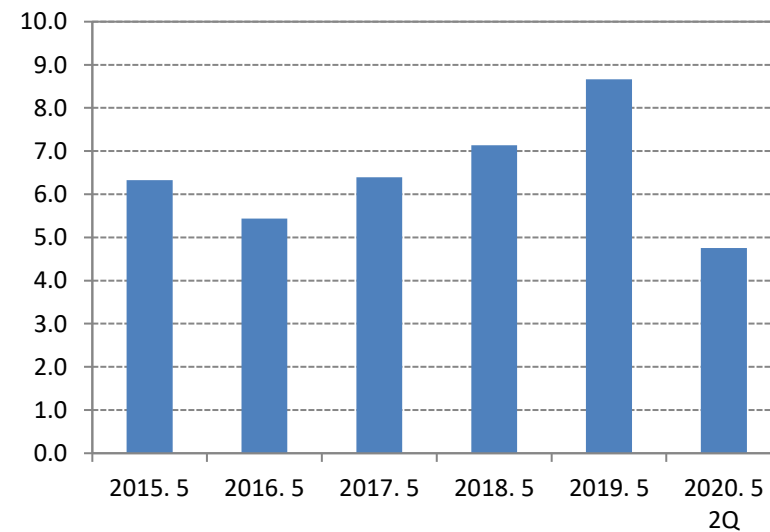
※PER = Stock price (the end of the fiscal year) / Profit for the year attributable to owners of parent per share

※Cash flow = Profit for year attributable to owners of parent + Depreciation expenses

棚卸資産回転率
Changes in Inventory turnover rate



有形固定資産回転率
Tangible fixed asset turnover rate



	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5 2Q
棚卸資産回転率 Inventory turnover rate	5.6	5.2	6.0	5.8	5.4	2.5
有形固定資産回転率 Tangible fixed asset turnover rate	6.3	5.4	6.4	7.1	8.7	4.8

※棚卸資産回転率 = 売上原価 / 棚卸資産

※有形固定資産回転率 = 売上高 / 有形固定資産

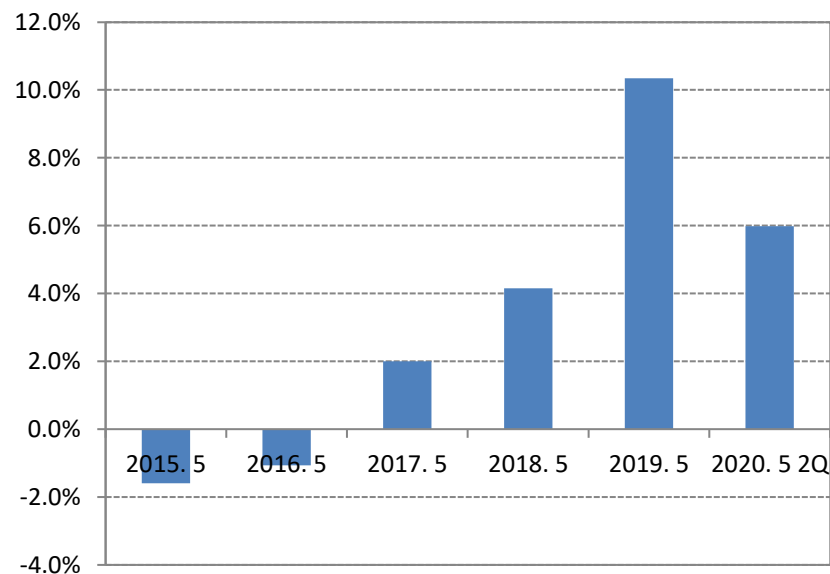
※棚卸資産、有形固定資産は期中平均値

※Inventory turnover rate = Cost of sales / Inventory

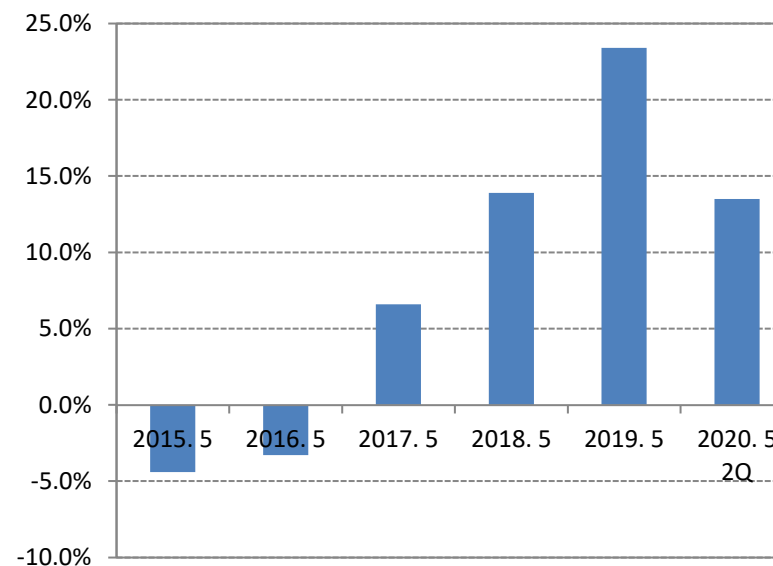
※Tangible fixed asset turnover rate = Net sales / Tangible fixed assets

※Inventory and tangible fixed assets are average for the period.

投下資本利益率(ROIC)



株主資本利益率(ROE)



	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
投下資本利益率(ROIC)	-1.6%	-1.1%	2.0%	4.1%	10.3%	6.0%
株主資本利益率(ROE)	-4.4%	-3.3%	6.6%	13.9%	23.4%	13.5%
D/Eレシオ D/E ratio	1.79	2.13	2.34	2.35	1.21	1.31

※投下資本利益率(ROIC) = 親会社株主に帰属する当期純利益 / 投下資本

※投下資本 = 純資産 + 有利子負債

※株主資本利益率(ROE) = 親会社株主に帰属する当期純利益 / 株主資本

※D/Eレシオ = 負債 / 株主資本

※株主資本は期中平均値を使用

※ROIC = Profit for the year attributable to owners of parent / Invested capital

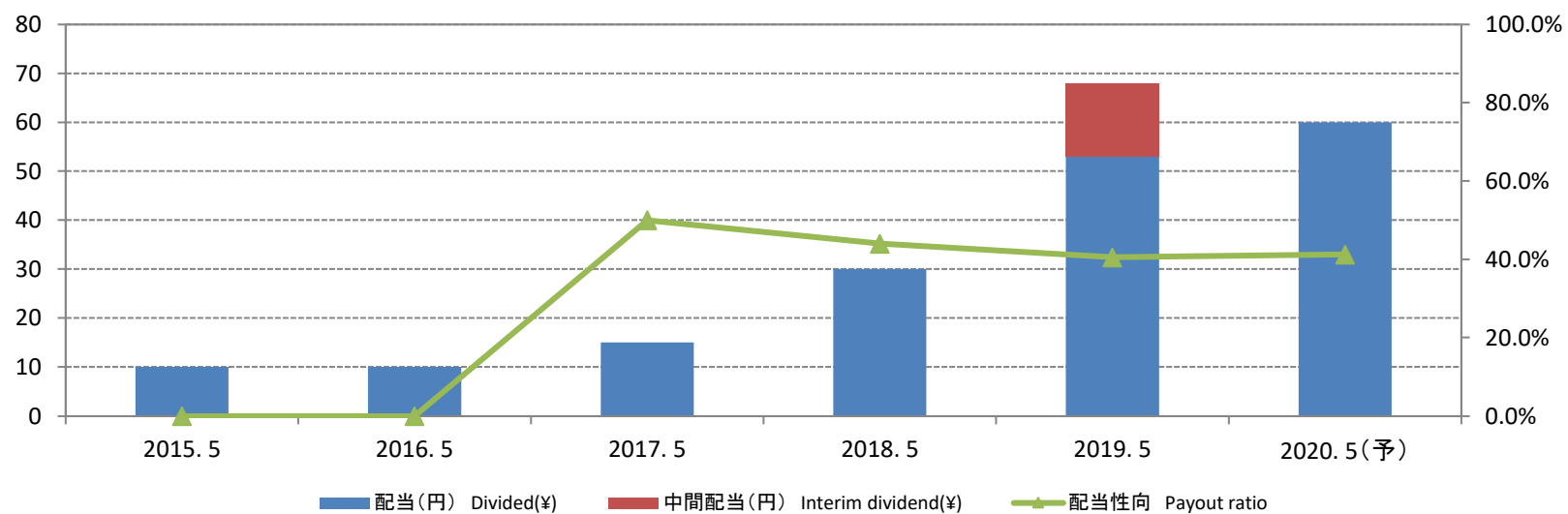
※Invested capital = Net assets + Interest-bearing debts

※ROE = Profit for the year attributable to owners of parent / Invested capital

※D/E ratio = Liabilities / Shareholder's equity

※Shareholder's equities are average during the period.

配当金額、配当性向
Changes in Divided and Payout ratio



	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5(予)
配当(円) Divided(¥)	10.00	10.00	15.00	30.00	53.00	60.00
中間配当(円) Interim dividend(¥)	-	-	-	-	15.00	-
配当性向 Payout ratio	-	-	50.0%	44.0%	40.5%	41.3%

株式の状況 The state of share distribution

〈株式の状況 The state of share distribution〉

	2017年5月31日現在 As of May 31,2017			2018年5月31日現在 As of May 31,2018			2019年5月31日現在 As of May 31,2019		
	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage
個人・その他 Individuals and others	28,948	15,090,949	50.2%	27,043	11,785,292	39.2%	33,668	13,340,010	44.4%
金融機関 Financial institutions	24	2,367,300	7.9%	26	3,561,000	11.8%	24	2,429,400	8.1%
銀行・信託銀行 Banks, Trust banks	16	2,057,400	6.8%	18	3,256,500	10.8%	18	2,127,000	7.1%
生命保険会社 Life insurance companies	4	8,700	0.0%	4	2,300	0.0%	2	2,200	0.0%
損害保険会社 Nonlife insurance companies	3	300,000	1.0%	3	300,000	1.0%	3	300,000	1.0%
その他金融 Other financial institutions	1	1,200	0.0%	1	2,200	0.0%	1	200	0.0%
その他国内法人 Other domestic companies	112	11,463,703	38.1%	93	12,925,003	43.0%	132	12,973,706	43.2%
外国人 Foreigners	98	1,035,531	3.4%	97	1,042,210	3.5%	124	1,173,390	3.9%
個人 Individuals	45	8,904	0.0%	32	4,004	0.0%	46	5,404	0.0%
法人 Companies	53	1,026,627	3.4%	65	1,038,206	3.5%	78	1,167,986	3.9%
証券会社 Securities companies	23	98,317	0.3%	23	742,295	2.5%	24	139,294	0.5%
計 Total	29,205	30,055,800	100.0%	27,282	30,055,800	100.0%	33,972	30,055,800	100.0%

大株主一覧 Major shareholders

〈大株主一覧 Major shareholders〉

	2018年5月31日現在 As of May 31,2018			2019年5月31日現在 As of May 31,2019		
	株主名 Share holder	株式数 Number of shares	議決権比率 Voting share ratio	株主名 Share holder	株式数 Number of shares	議決権比率 Voting share ratio
1	株式会社TAMAX TAMAX, Co.	11,391,200	37.9%	株式会社TAMAX TAMAX, Co.	11,391,200	37.9%
2	株式会社ヤマダ電機 YAMADA DENKI CO., LTD.	1,491,000	4.9%	株式会社ヤマダ電機 YAMADA DENKI CO., LTD.	1,491,000	4.9%
3	日本トラスティ・サービス信託銀行株式会社(信託口) Japan Trustee Services Bank, Ltd. (Trust A/C)	1,313,800	4.4%	玉木 康裕 Yasuhiro Tamaki	871,700	2.9%
4	玉木 康裕 Yasuhiro Tamaki	871,700	2.9%	玉木 和恵 Kazue Tamaki	871,700	2.9%
5	玉木 和恵 Kazue Tamaki	871,700	2.9%	玉木 伸弥 Shinya Tamaki	871,700	2.9%
6	玉木 伸弥 Shinya Tamaki	871,700	2.9%	玉木 克弥 Katsuya Tamaki	871,700	2.9%
7	玉木 克弥 Katsuya Tamaki	871,700	2.9%	従業員株式所有 Employee Stock Ownership of TamaHome	705,400	2.3%
8	従業員株式所有 Employee Stock Ownership of TamaHome	715,800	2.4%	日本トラスティ・サービス信託銀行株式会社(信託口) Japan Trustee Services Bank, Ltd. (Trust A/C)	539,600	1.8%
9	メリルリンチ日本証券株式会社 Merrill Lynch Japan Securities Co.,Ltd.	503,400	1.7%	日本マスタートラスト信託銀行株式会社 (信託口) The Master Tust Bank of Japan, Ltd. (Trust A/C)	404,800	1.3%
10	日本マスタートラスト信託銀行株式会社 (信託口) The Master Tust Bank of Japan, Ltd. (Trust A/C)	484,100	1.6%	日本トラスティ・サービス信託銀行株式会社(信託口5) Japan Trustee Services Bank, Ltd. (Trust A/C5)	256,300	0.9%

連結貸借対照表

Consolidated balance sheets

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
資産の部	Assets					
流動資産	Current assets	52,640	54,037	61,012	62,920	72,651
現金及び預金	Cash and deposits	26,566	26,706	31,627	27,013	28,060
受取手形・完成工事未収入金等	Notes receivable, accounts receivable from completed construction	1,466	1,517	1,284	1,278	1,242
営業貸付金	Operating loans	2,142	2,971	3,124	4,959	8,078
販売用不動産	Real estate for sale	3,825	4,682	7,717	8,191	9,062
未成工事支出金	Cost on uncompleted construction contracts	5,397	5,905	7,692	11,048	14,221
仕掛販売用不動産	Real estate for sale in process	9,377	9,055	7,672	8,645	10,221
その他の棚卸資産	Other inventories	453	441	573	502	529
繰延税金資産	Deferred tax assets	780	1,105	—	—	—
その他	Other	2,643	1,657	1,325	1,283	1,236
貸倒引当金	Allowance for doubtful accounts	-12	-6	-3	-2	-2
固定資産	Fixed asset	31,225	29,313	29,754	26,577	25,755
有形固定資産	Property, Plant and equipment	25,432	23,705	23,377	19,778	19,126
建物及び構築物	Buildings and structures	12,710	11,244	11,155	8,923	8,680
機械装置及び運搬具	Machinery, equipment and vehicles	4,099	3,902	3,683	3,467	3,348
土地	Land	8,248	8,245	8,240	6,846	6,550
リース資産	Lease assets	202	162	130	153	79
建設仮勘定	Construction in progress	21	36	19	249	335
その他	Other	149	113	147	137	131
無形固定資産	Intangible assets	418	232	160	117	98
投資その他の資産	Investments and other assets	5,373	5,375	6,216	6,680	6,530
投資有価証券	Investment securities	1,256	1,494	1,499	1,444	1,452
長期貸付金	Long-term loans receivable	85	83	85	81	79
繰延税金資産	Deferred tax assets	65	68	1,017	1,546	1,455
その他	Other	4,623	4,382	4,124	4,111	4,053
貸倒引当金	Allowance for doubtful accounts	-657	-652	-510	-503	-510
資産合計	Total	83,866	83,350	90,767	89,497	98,407

連結貸借対照表

Consolidated balance sheets

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
負債の部	Liabilities					
流動負債	Current liabilities	51,912	47,625	53,103	60,691	68,842
支払手形・工事未払金等	Notes payable, accounts payable for construction contracts and other	19,149	12,174	12,793	14,528	14,427
短期借入金	Short-term loans payable	6,398	7,309	8,475	8,585	12,811
1年内償還予定の社債	Current portion of bonds	200	200	100	–	–
1年内返済予定の長期借入金	Current portion of long-term loans payable	6,479	4,999	6,264	3,907	2,844
未払法人税等	Income taxes payable	541	1,972	863	2,071	1,316
未成工事受入金	Advances received on uncompleted construction contracts	12,649	13,921	17,255	23,191	28,108
完成工事補償引当金	Provision for warranties for completed construction	1,061	1,065	1,037	1,230	1,307
賞与引当金	Provision for bonuses	245	246	243	146	190
その他	Other	5,186	5,735	6,071	7,029	7,835
固定負債	Noncurrent liabilities	18,422	21,636	22,151	10,615	11,094
社債	Bonds payable	300	100	–	–	–
長期借入金	Long-term loans payable	15,546	18,709	19,087	7,346	7,836
資産除去債務	Asset retirement obligations	1,287	1,547	1,562	1,558	1,573
その他	Other	1,288	1,279	1,501	1,710	1,684
負債合計	Subtotal	70,334	69,261	75,254	71,307	79,936
純資産の部	Net assets					
株主資本	Shareholders' equity	12,968	13,570	15,161	17,743	18,220
資本金	Capital stock	4,310	4,310	4,310	4,310	4,310
資本剰余金	Capital surplus	4,361	4,362	4,356	4,357	4,279
利益剰余金	Retained earnings	4,296	4,898	6,494	9,076	9,630
自己株式	Treasury Stock	–	–	–	–	–
その他の包括利益累計額	Accumulated other comprehensive income	344	348	325	393	186
その他有価証券評価差額金	Valuation difference on available-for-sale securities	6	11	13	4	13
繰延ヘッジ損益	Deferred gains or losses on hedges	–7	–1	–0	3	1
為替換算調整勘定	Foreign currency translation adjustment	345	338	313	385	171
非支配株主持分	Non-controlling shareholders' equity	217	168	25	52	63
純資産合計	Subtotal	13,531	14,088	15,513	18,190	18,470
負債純資産合計	Total	83,866	83,350	90,767	89,497	98,407

連結損益計算書

Consolidated statements of income

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
売上高	Net sales	138,379	157,001	167,915	186,874	99,262
売上原価	Cost of sales	102,776	117,036	126,701	140,873	75,005
売上総利益	Gross profit	35,602	39,964	41,214	46,000	24,257
利益率	profit margin	25.7%	25.5%	24.5%	24.6%	24.4%
販売費及び一般管理費	Selling, general and administrative expenses	33,799	36,063	36,560	38,633	20,143
役員報酬	Directors' compensations	833	936	905	1,014	498
従業員給料手当	Employees' salaries	11,644	12,259	12,508	12,681	6,572
従業員賞与	Employees' bonuses	762	1,020	1,049	1,362	846
賞与引当金繰入額	Provision for bonuses	183	185	163	100	124
退職給付費用	Retirement benefit costs	176	186	409	452	250
法定福利費	Welfare expenses	1,789	1,966	2,044	2,031	1,074
通信交通費	Correspondence and transportation expenses	1,178	1,166	1,214	1,292	680
広告宣伝費	Advertising and promotion expenses	5,434	6,052	6,248	7,365	4,073
貸倒引当金繰入額	Provision of allowance for doubtful accounts	40	—	0	—2	7
賃借料	Rent expenses	4,990	4,893	4,784	4,648	2,289
減価償却費	Depreciation	1,827	1,903	1,553	1,430	629
その他販管費	Other	4,939	5,492	5,678	6,256	3,094
営業利益	Operating income	1,803	3,901	4,653	7,366	4,113
利益率	profit margin	1.3%	2.5%	2.8%	3.9%	4.1%

連結損益計算書

Consolidated statements of income

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5 2Q
営業外収益	Non-operating income	333	437	285	260	158
受取利息	Interest income	69	62	12	7	2
受取配当金	Dividends income	2	0	0	0	0
為替差益	Foreign exchange gain	-	73	-	-	39
違約金収入	Penalty income	59	71	78	74	33
消費税差額	Consumption tax difference	43	-	-	-	-
仕入割引	Purchase discount	-	-	64	55	38
持分法による投資利益		-	-	-	-	0
その他	Other	158	229	108	94	44
営業外費用	Non-operating expenses	1,120	863	909	672	283
支払利息	Interest expenses	375	380	380	336	103
シンジケートローン手数料	Commission for syndicate loan	127	153	125	90	-
アレンジメントフィー	Arrangement fee	66	36	64	-	94
為替差損	Foreign exchange losses	267	-	44	12	-
投資事業組合運用損	Loss on investments in partnership	-	-	111	53	-
その他	Other	284	293	183	179	86
経常利益	Ordinary income	1,016	3,475	4,029	6,955	3,988
利益率	profit margin	0.7%	2.2%	2.4%	3.7%	4.0%
特別利益	Extraordinary income	28	17	52	82	4
固定資産売却益	Gain on sales of noncurrent assets	28	17	52	-	4
事業撤退損戻入益	Reversal of loss on business withdrawal	-	-	-	82	-
特別損失	Extraordinary loss	443	922	1,045	1,281	165
固定資産売却損	loss from sale of fixed assets	0	33	-	-	-
固定資産除却損	Loss on retirement of noncurrent assets	179	189	52	39	79
投資有価証券売却損	Loss on sales of investment securities	-	-	-	-	0
投資有価証券評価損	Loss on valuation of investment securities	16	-	5	-	9
リース解約損	Loss on cancellation of lease contracts	12	9	5	14	17
減損損失	Impairment loss	233	564	74	987	58
賃貸借契約解約損	Loss on cancellation of leasehold contracts	-	6	4	-	-
関係会社出資金売却損	Loss on sale of investments in capital of subsidiaries and affiliates	-	-	-	238	-
和解金	Settlement package	-	-	100	-	-
事業撤退損	Loss on business withdrawal	-	-	802	-	-
その他	Other	-	119	-	-	-
税金等調整前当期純利益	Income before income taxes and minority interests	602	2,570	3,036	5,756	3,827
利益率	profit margin	0.4%	1.6%	1.8%	3.1%	3.9%
親会社株主に帰属する当期純利益	Profit attributable to owners of parent	-446	901	2,047	3,934	2,511

連結キャッシュ・フロー計算書

Consolidated statements of cash flows

		2016. 5	2017. 5	2018. 5	2019. 5	2020.5 2Q
営業活動によるキャッシュ・フロー	Operating activities	36	-1,100	4,501	12,525	828
税金等調整前当期純利益	Income before income taxes and minority interests	602	2,570	3,036	5,756	3,827
減価償却費	Depreciation and amortization	2,059	2,209	1,902	1,775	771
減損損失	Impairment loss	233	564	74	987	58
賃貸借契約解約損	Loss on cancellation of leasehold contracts	-	6	4	-	-
固定資産除却損	Loss on retirement of noncurrent assets	179	189	52	39	79
リース解約損	Loss on cancellation of lease contracts	12	9	5	14	17
関係会社出資金売却損	Loss on sale of investments in capital of subsidiaries and affiliates	-	-	-	238	-
事業撤退損	Loss on withdrawal from business	-	-	802	-	-
のれん償却額	Amortization of goodwill	23	23	23	9	-
貸倒引当金の増減額	Increase (decrease) in allowance for doubtful accounts	29	-10	-144	-8	7
完成工事保証引当金の増減額	Increase (decrease) in provision for warranties for completed constructions	-79	3	-28	193	76
工事損失引当金の増減額	Increase (decrease) in provision for loss on construction contracts	-	-	-	-	-
受取利息及び受取配当金	Interest and dividends income	-71	-63	-13	-8	-2
支払利息	Interest expenses	375	380	380	336	103
営業債権の増減額	Increase (decrease) in trade accounts receivable	-316	-870	194	-1,827	-3,083
棚卸資産の増減額	Increase (decrease) in inventories	1,340	-1,032	-3,993	-2,243	-4,659
仕入債務の増減額	Increase (decrease) in trade accounts payable	-2,657	-6,975	618	1,735	-125
未成工事受入金の増減額	Increase (decrease) in advances received on uncompleted construction contracts	261	1,271	3,333	5,936	4,917
その他	Other	-211	1,596	693	1,046	865
小計	Subtotal	1,781	-126	6,943	13,981	2,854
利息及び配当金の受入額	Interest and dividends received	71	63	10	8	1
利息の支払額	Interest expenses paid	-385	-364	-372	-324	-104
リース解約損の支払額	Payments for loss on cancellation of lease contracts	-12	-9	-5	-14	-17
法人税等の支払額	Income taxes-paid	-1,424	-672	-2,079	-1,132	-1,908
その他	Other	6	8	4	7	4

連結キャッシュ・フロー計算書

Consolidated statements of cash flows

		2016. 5	2017. 5	2018. 5	2019. 5	2020.5 2Q
投資活動によるキャッシュ・フロー	Investing activities	-2,220	-555	-1,494	-1,531	-1,148
有形固定資産の取得による支出	Purchases of property, plant and equipment	-2,132	-896	-1,605	-1,393	-1,073
有形固定資産の売却による支出	Proceeds from sales of property, plant and equipment	115	281	8	54	66
投資有価証券の取得による支出	Purchases of investment securities	-85	-270	-0	-33	-106
投資有価証券の売却による収入	Proceeds from sales of investment securities	20	20	-	-	1
貸し付けによる支出	Payments of loans receivable	-19	-2	-2	-	-
貸付金の回収による収入	Collection of loans receivable	43	495	7	5	1
連結の範囲の変更を伴う関係会社出資金の売却による収入	Proceeds from sale of investments in capital of subsidiaries and affiliates resulting in change in scope of consolidation	-	-	-	4	-
その他	Other	-161	-182	96	-169	-38
財務活動によるキャッシュ・フロー	Financing activities	1,681	1,750	1,918	-15,605	1,404
短期借入金の純増減額	Increase (decrease) in short-term loans payable, net	-872	911	1,165	109	4,226
長期借入による収入	Proceeds from long-term loans payable	8,002	10,033	10,369	5,784	2,978
長期借入金の返済による支出	Repayments of long-term loans payable	-4,464	-8,350	-8,726	-19,880	-3,551
社債の償還による支出	Redemption of bonds	-200	-200	-200	-100	-
配当金の支払額	Dividends paid	-300	-299	-449	-1,349	-1,139
非支配株主からの払込による収入	Proceeds from stock issuance to minority shareholders	141	31	48	6	0
非支配株主への払戻による支出	Cash dividends paid to minority shareholders	-209	-78	-17	-0	-893
割賦債務の返済による支出	Repayments of installment payables	-61	-58	-36	-35	-7
その他	Other	-353	-238	-234	-138	-207
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	-50	45	-4	-1	-3
現金及び現金同等物の増減額	Net increase (decrease) in cash and cash equivalents	-552	139	4,921	-4,613	1,081
現金及び現金同等物の期首残高	Cash and cash equivalents, beginning of year	27,119	26,566	26,706	31,627	27,013
現金及び現金同等物の期末残高	Cash and cash equivalents, end of year	26,566	26,706	31,627	27,013	28,094